**NW BICESTER (ELMSBROOK) COMMUNITY DEVELOPMENT SCHEME OUTLINE**

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| **INTRODUCTION****Support for sustainable lifestyles** - A2Dominion is committed to building a community at Elmsbrook that is vibrant, resilient and truly integrated with the wider town. The Community Development Scheme captures the variety of people focused activities and programmes that are currently taking place in shaping Elmsbrook and takes forward the aspirations of the CDC, OCC and Bicester Town Council in creating a vibrant community at the heart of all our plans. Because Elmsbrook’s most valuable resource will be its people, the model for engagement and sustainability is driven by current residents and Stakeholders in the Town and ensures that future residents will be inspired, supported, and enabled to make sustainable lifestyle choices through the delivery of educational activities, events and green travel planning initiatives. The plan is owned and driven by A2Dominion who will be responsible for ensuring the original aspirations are delivered. A unique partnership currently called the Initial Management Body (IMB) brings together representatives from A2D, Bicester’s public, private voluntary and community sectors to act as custodians of the vision until the community of Elmsbrook is established.  |
| 1. **OVERVIEW**
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| **Vision** | *To create a vibrant Bicester where people choose to live work and to spend their leisure time in sustainable ways. Effecting a town wide transition to a low carbon community triggered by the new eco development at North West Bicester*  |
| **Strategic context**   | Welcome to the Elmsbrook Community Development Plan. The plan captures the diverse range of consultative and engagement activities that have taken place over the last three years to understand the people and communities of Bicester and to ensure their needs influence the long term development strategy. The community development plan is essentially a framework that ensures residents are supported and enabled to engage in community life and develop a strong sense of identity and belonging built upon the integrity of NW Bicester’s eco-principles. The plan has at its heart the overarching vision and values for Elmsbrook attached at appendix 1.*“From the very start, our guiding principles at A2Dominion have been to make it easy, attractive and affordable for people of all ages to live healthy, sustainable lifestyles without compromising the needs of future generations. NW Bicester will be a community of high quality homes that every person can enjoy for generations to come.” John Knevett – Deputy Chief Executive A2Dominion Group.*  |
| **Background**  | The community development vision for Elmsbrook is informed by PPS1 for eco-towns, a number of strategic visioning documents, consultation exercises involving strategic and political partners and the close involvement of existing residents groups and voluntary organisations active across Bicester Town via the Initial Management Body (IMB). A2Dominion have finalised the shaping of the strategy with its Community Investment delivery team, with dedicated resources who will be responsible for its implementation and delivery. This will involve on-going engagement with Elmsbrook residents to ensure that the plan continues to represent and meet the needs and aspirations of the growing Elmsbrook community. A2Dominion’s CI team will work with the IMB as it expands to include new Elmsbrook residents to review and report the outcomes of the community development plan annually. The IMB was established in three phases: * Raising awareness and testing opinions ( Town wide Stakeholder consultation, OCC consultation, BTC consultation)
* Identifying, engaging and listening to community representatives workshops, visioning and community planning activities
* Working with stakeholders and community representatives to shape the governing principles and outline objectives of Initial Management Body (IMB development)

The outcome of these activities has created a robust offer for residents of Elmsbrook and the wider Bicester Town represented by a local community management structure that will :* Promote the principle of living in an eco- town
* Give local people a say in how local facilities and communal spaces are managed
* Deliver neighbourhood activities
* Help to integrate Elmsbrook with the existing Town

The stakeholder summary reports, and detailed IMB structure development are attached at appendix, 2, and 3 respectively.  |
| **Approach** | The community development scheme sets out a development plan for the first 393 residents of Elmsbrook that is inclusive of all tenures, reaches out to the wider Bicester town and provides a framework for community engagement and development that can be rolled out across all new developments at NW Bicester. The programme is delivered tenure blind ensuring that projects make a sustainable impact on community cohesion, on the day to day lifestyles of local residents and that the aspirations and benefits of eco living. |

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| 1. **DEPENDENCIES**
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| Eco Bicester One Shared Vision  | A2Dominion are committed to delivering a Community Development Scheme that is in keeping with the Eco-Bicester One Shared Vision and its objectives to promote higher quality of life for the whole town while inspiring Bicester as a whole to become a truly low carbon community. Our approach both to date through our work with the IMB and moving forward has a strong emphasis in integrating Elmsbrook with the existing Town to support the creation of a vibrant place.We have developed strong working relationships with a number of local voluntary and community groups and local business representatives to facilitate community building across the Town and will continue to create opportunities for residents at Elmsbrook to govern community assets and have a voice.In addition our approach sustainable travel has and will continue to benefit the wider town through annual events such as the Bicester Bike Day and the creation of an electric car club and dedicated bus service, all of which are accessible to wider Bicester. |
| One Planet Vision  | Elmsbrook is committed to following the ten principles of One Planet Living designed to ensure people everywhere can enjoy a high quality of life within the resource capacity of our one planet. These guiding principles ensure our commitment to a sustainable approach to everything we do. The detailed summary of the Elmsbrook OPAP is attached at Appendix fourTen One Planet Living principles provide a framework for the one planet action plan, with stretching but achievable targets set under each one of the principles. The plan is annually reviewed for progress and updated. It enables all stakeholders creating the new Elmsbrook community to plan for, communicate and deliver sustainable development and lifestyles. |
| S106 requirements  | Schedule 6 of the s106 requires A2Dominion to deliver a scheme for the delivery of community engagement, development, and support for sustainable lifestyles at the development from 1st Occupation and for the entire duration of the build the schedule is attached at appendix 5 and the following plan responds to the detail the specific requirements of the scheme.  |

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| 1. **THEMES –** The community development programme is thematic and will be realised through educational programmes, workshops, schools engagement and a clear communication strategy contained in an overarching delivery programme – the details are attached at appendix 6
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| **Theme**  | **What will this mean for Elmsbrook?** |
| Sustainable Food  | The sustainable food theme aims to improve awareness of the impact of unsustainable food production and inspire residents to consume local fresh, seasonal, sustainable, food encourage growing your own projects and initiatives at the community allotments, in addition to using the community house to host healthy eating classes and workshops prior to larger facilities coming on site. |
| Sustainable Travel  | The Community Development Plan promotes and supports sustainable travel to impact directly on a number of factors at Elmsbrook: 1. **Environmental Impacts**

By encouraging Elmsbrook residents to travel sustainably we will be helping to reduce congestion, improve the air quality and reducing the amount of carbon that is released into the atmosphere.**2. Health and Wellbeing Impacts** Active transport is an easy and convenient way to build physical activity into daily routines.1. **Financial Impacts**

http://www.exeter.ac.uk/media/universityofexeter/campusservices/sustainability/images/3colimage/web_Sustainable_travel_hierarchy_3col692.jpgTravelling sustainably can save significant amounts of money by using sustainable travel for regular journeys compared to the costs of parking tickets, permits and petrol consumption.  |
| Waste Reduction | We aim to encourage residents in reducing the amount of waste produced in society through redesigning products and /or changing behaviour patterns. At Elmsbrook we aim to achieve an 80% recycling/reuse/composting rate, segregated recycling bins will be fitted in all kitchens alongside fortnightly household recycling collections. |
| Creating a vibrant and resilient Community  | A2Dominion will promote Elmsbrook as a one planet community with a strong identity to its new residents from the outset with community development and educational programmes to build social capital and cohesion and encourage sustainable lifestyles.  |
| Wildlife and Biodiversity  | 40% of Elmsbrook will be open space. We aim to achieve a net biodiversity gain through new meadows and ponds, retaining and enhancing existing habitats, meadow turf garage roofs, river corridors and tree and shrub planting, use of bird boxes and bug hotels. A comprehensive ecological landscape management plan is in place to ensure biodiversity aims are met.  |
| Sustainable home and energy | Elmsbrook is to achieve true zero carbon status by building exemplary energy efficient homes (Code for Sustainable Homes Level 5) and commercial buildings including the large scale use of rooftop photovoltaic panels and a district heating network of underground pipes. Hot water for this network will be supplied by a combined heat and power plant. Residents will be encouraged to be aware of their energy consumption via an in-home information system (The Shimmy). |
| Green Charter  | A2Dominion will encourage all residents to sign up to a green charter promoting the concept of Elmsbrook as a one planet community  |
| Healthy New Towns (HNT) | We will aim to work with partners through the Bicester HNT programme to tackle health priorities including physical inactivity and social isolation through activities and initiatives that encourage that promote ill health prevention by facilitating patient activated health and wellbeing care opportunities. This will including creating opportunities to trail new digital well-being advice via the Shimmy and raising awareness of Elmsbrook and the first New Build HeartSafe Community in the UK with training for residents in the use of AEDs. |
| 1. **TARGET GROUPS**

We envisage an evolving diverse community and in the first instance, until there is an established community at NW Bicester, we have tailored the programme to specific age ranges and groups that we anticipate will live in the new development outlined below We will complete consultation and baseline data gathering with the community in line with the phasing of the development (timing below are indicative only at December 2016 and will be subject to change according the build programme). The table below outlines the consultation and baseline date collection timeframes.

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| Phase | Handover start date | End of occupations | Consultation and baseline data collection timeframes | Tenure break down |
| Affordable | Shared | Freehold |
| 1 | 01 April 2016 | September 2016 | 01 March 2017 | 18 Flats | 6 Flats | 0 Flats |
| 34 Houses | 18 Houses | 39 Houses |
| total |   |   |   | 91 |
| 2 |  June 2017 |  September 2018 | December 2018 | 4 Flats | 0 Flats | 0 Flats |
| 4 Houses | 0 Houses | 65 Houses |
| total |   |   |   | 73 |
| 3  | March 2018 | July 2020 |  October 2020 | 0 Flats | 0 Flats | 0 Flats |
| 19 Houses | 5 Houses | 67 Houses |
| total |   |   |   | 91 |
| 4 | To be delivered in tandem with phase 3 |  October 2020 | 0 Flats | 0 Flats | 0 Flats |
| 25 Houses | 0 Houses | 103 Houses |
|  |  |  |  | 138 |

This approach outlined above will enable the Community Investment Team to understand the needs, aspirations and interests in participation from the community and will shape the Community Development plan.A detailed outline of phase 1 (April 2016 – June 17) Community Development Plan is attached Appendix 7, it includes 7 main elements;* The Welcome to your Home Event
* Community Consultation and Baseline data gathering
* Travel Consultation
* Formal Launch of the Community House
* Introductory Community activities (linked with the formal launch Community House)
* Bicester Bike Day
* Electric Vehicle Test Drives

The Community House will act as a ‘Community Hub’ where residents can come to engage with the dedicated team delivering housing, community development and estate maintenance activities outlined in the resource section below. The activities and usage of the Community House will increase in line with the build phasing, our understanding of the community together with consultation and baseline data findings. |
| **The anticipated groups** | **How might we deliver appropriate services and engage these groups** | **Example Activities**  | **measures**  |
| Early years | Establishing an understanding of health, biodiversity, active travel and sustainability at pre-school age.Fostering an appreciation of the environment and community, and promoting well-being | Parent toddler events,Involvement of under fives in projects Working with specialist partners identified through the HNT programme, community groups and local early year providers | Number and type of clubsActivities that meet the overarching objectives Attendance |
| After School Provision | Establishing an understanding of health, biodiversity, active travel and sustainability at pre - school age. Added value for and support for school programmes Fostering an appreciation of the environment and community and promoting well-being | After School ClubsWorking in partnership with Gagle Brook Primary School | Activity outcomesPeriodic family engagement events  |
| Young People | Encouraging an understanding of biodiversity, health and well-being, the aims of sustainable living and benefits of active travel Fostering community cohesion and engagement  | Intergenerational programmes Wild life projects Campaigns Healthy living programmes Digital programmes and interaction via the Shimmy | Activity Outcomes Eventsattendance |
| Older People | Encouraging an understanding of biodiversity, health and well-being, the aims of sustainable living and benefits of active travelFostering community cohesion and engagement | Intergenerational Programmes Campaigns Healthy living programmes Digital programmes and interaction via the Shimmy | Activity OutcomesEventsAttendance  |
| Vulnerable residentsResidents with disabilities  | Appropriate outreach and engagement programmes ensuring vulnerable and residents with disabilities are enabled to engaged in the aspirational; activities of the eco town.Ensuring learning programmes and engagement is appropriate and accessible for all  | We will use community consultation data to shape and develop the Community Development plan, we will make adaptation as required to allow the widest opportunity for participation.We will contact residents by the preferred method, we will ensure the information is provided in a format that is accessible to each individual resident.The Community House is a resource for the whole community and will comply with DDA requirements.The Community Allotments will include raised beds, increasing accessibly for vulnerable residents and those with disabilities. | Activity OutcomesEventsAttendance |
| Pregnant mothers  | See pre school objectives  | Partnerships with health service providers  | engagement |
| 1. **RESOURCES:**

A2Dominion has established a permanent dedicated team to deliver housing, community development and estate maintenance activities. The team will eventually be based on site and supported by the broader management and engagement teams at A2Dominion offices. The roles will be phased in over the development of the first and second stages of the development achieving a full complement by completion of the 200th property. A structure charge is attached at appendix 6  |
|  | **Resource Plan - (All roles permanent unless otherwise stated)**  | Minimum Resources (@ 1-100 occupation ) | Maximum resource (100 - 393 Occupation) |
| Staffing resources  | **Dedicated team:** Overarching responsibility for engaging and inducting new residents, tenure blind housing management activities and responsibility for the delivery of the CD plan. * Strategic Partnership Manager
* Community and Neighbourhood Manager
* Housing Officer
* Travel Plan Coordinator
* Operations Manager

**Additional A2D Group Resources** * Community Coordinators
* Employment and Volunteering coordinator
* Fundraiser
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| 1. **DELIVERING AND SUSTAINING THE CD PROGRAMME**

A2Dominion will be responsible for delivering and coordinating the CD scheme in accordance with its planning conditions outlined in the s106. Where appropriate it will engage the support of local stakeholders and the IMB to assist in this and share in its evaluation. As the town grows the IMB will develop into an IPB (Interim Partnership Board), which, subject to residents appetite will assume oversight of delivery and specific elements of the eco town vision.  |
| Involving local partners  | Building on the extensive consultation that took place to develop an initial management body for NW Bicester. The Initial Management Body represents community and voluntary sector partners and stakeholders reflecting the direct interest in the development of the scheme and also the interest of delivering the One Shared Vision and objectives for the wider town. The strategy for involving local partners will review the plan to ensure that it is representative, inclusive and sustainable. As the IMB evolves to include Elmsbrook residents and subject to local appetite we will work with them to support their increased involvement and ownership of the vision of the Community Development Scheme. |
|  | **IMB members*** Bicester Green
* Bicester Town Council
* Residents Groups
* A2Dominion
* Cherwell District Council
* OYAP
* Grassroots Bicester
* White Horse Federation
* Bicester Green Gym
* Bicester Rotary Society
* Bicester Churches
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|  | **New Residents to NW Bicester** New residents to the scheme will be encouraged to join a variety of IMB work streams that are established to deliver the vision and community engagement plan  |
|  | **Local community and voluntary organisations** Local community and voluntary sector partners will be invited to contribute to developing action plans against each theme and where appropriate A2D will commission local groups to deliver the activities set out in the plan.  |
|  | **Residents groups**Bicester wide resident groups are currently active members of the IMB. Where possible any newly emerging groups will be invited to offer representation at the IMB  |

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|  | **Local Businesses**We envisage involving local business representatives including representatives of the eco business centre  |
| **Development of a community Development fund** What resources will be made available to support local structures and ensure long term sustainability  | A ‘Communities’ projects fund’ of £10,000 will be made available for community development activities. Administered and supported by A2Dominion in the short term and offering opportunities for local resident groups to establish initiatives and programmes that contribute to the overarching objectives of the Elmsbrook development, promote healthy lifestyles and encourage cohesion. The ‘Communities project fund’ will be implemented towards the end of phase 2 Community Development Plan, the timing of this will ensure the Community Investment Team has a sound understanding of the needs, aspirations and interests in participation of the community and individual residents. |
| **Use of technology and social media to support the CD programme and maximise engagement of residents and stakeholders**  | All households at Elmsbrook are digitally enabled with a Shimmy digital platform. The Shimmy provides real-time information on resident’s energy consumption, costs and generation, as well as live bus timetable, car club booking and community news/events calendar. It is designed to assist residents in making sustainable lifestyle choices and to act as an education tool. The content of the Shimmy will constantly evolve to keep it fresh and engaging with the ability to be responsive to the needs / aspirations of our residents; in the future residents will have the opportunity to take ownership of the community pages, in particular the community calendar.In addition to this A2Dominion has experience of delivering Facebook pages in our priority communities as an efficient and effective way to engage a wide spectrum of our residents and stakeholders instantly. We plan to establish an Elmsbrook Facebook page once our new community has settled in which we will use to inform, update and engage. |
| **Monitoring and Evaluation**  | A2Dominion has adopted an evaluation tool for understanding and mapping the social value of community investment activities. Called the social value calculator the tool helps us to understand and measure the value and impact of our interventions by applying the values to Community Investment work. It Includes: * A spreadsheet for calculating social Impact
* Descriptions of each Value
* An automatic average deadweight figures to subtract “ what would have happened anyway” from the overall value
* Consideration of “additionality”
* Surveys to collect the evidence needed to apply to values and develop a more rounded assessment
* A summary page comparing cost to benefit.

We will utilise this tool for the programmes delivered at Elmsbrook evaluating value for money opportunities and ensuring that the programme stays on track in delivering against its targets and aspirations.We will also produce an annual social impact statement as part of our annual s106 monitoring requirements for CDC. The outcomes of the monitoring will be used to assess effectiveness and respond through necessary changes to our delivery moving onto the next phase. Indicative social value targets are included in the following delivery plan. This report will be provided annually in line with the end of the financial year. There will also be quarterly Outcome and Output updates provided to CDC. |

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| 1. **DELIVERY PLAN - Indicative Delivery Programme 16/17**
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| **Theme** | **One Planet Action Plan Reference**  | **Example Activities** | **Identified External Partners / Collaboration opportunities** | **Example Outcomes** | **Example Social Value outcomes** |
| **Sustainable Food**  | Two community orchards, 0.5 ha of allotments with communal composting, herb boxes planted in the streets and every garden to have a fruit tree. Aspiration for consumption of local, fresh, sustainable food encouraged by cookery classes, markets, and via the on-site eco pub and café. | Community allotment planting projectsApple pressing Community Scrumping daysSustainable food workshopsCooking taster sessions | Just Ask, Langford Community Orchard Group, Grassroots Bicester Incredible Edible Project, local veg box provider, love food hate waste | Awareness of food miles and seasonal foods Participation in community growing projectsDemand for allotment plots on siteResidents receiving advice and guidance of how to prune residents fruit treesReusing waste from allotmentsAwareness of how to tend to allotments and plant seasonal vegetables | **Output** - 15 residents participating in Community Allotments once weekly for a least 2 months (social value of £17,777)**Outcome** - 15 residents develop increased knowledge and skills of pruning and maintaining fruit trees (survey response)**Outcome**  -15 residents develop increased knowledge and skills of growing foods and composting and recycling garden waste (survey response) |
| **Waste Reduction**  | 80% recycling/reuse/composting rate to be achieved. Segregated recycling bins fitted in all kitchens, fortnightly household recycling collections. | Freecycle live events Community swap shopsSustainable Repair and Reuse workshop | Grassroots Bicester, Bicester Green, CDC, Just Ask. | Awareness of waste reduction initiatives, projects and services Awareness of waste reduction lifestyle choicesVolunteers recruited to work with Bicester Green / Development of up-cycling and repair practices / Waste diverted from landfill | **Output -** 15 residents participate in waste reduction initiatives**Outcome** - 15 residents develop increase awareness of waste reduction, recycling and up-cycling (survey response)**Outcome** - 15 residents develop a increase understanding of local waste reduction project (survey response) |
| Aspiration for on-site swap and repair events linked to a reuse centre in the town. Swapping, sharing, reusing and repairing to be encouraged through community development programme | Engagement craft and Recycling Activities for children:Willow Weaving WorkshopsWood and Logs WorkshopsPinecone Craft Workshops | Grassroots, Just Ask, OYAP, local school provider | Creative reuse and recycle skills, e.g. coaster and table placement, pinecone Christmas decorations and bird feeders  |  |
| **Sustainable Travel** | Reduce traditional car travel from 67% to 50% of journeys by 2026. Implement new community bus service, high speed cycle lane connecting NW Bicester to town centre. <10min walk to all amenities, <5min walk to bus stops. Secure bike storage for every home, cycle incentives, an electric car club, subsidised electric vehicles for community champions and electric car charge points available for every home. | Bicester Bike DayCycle Proficiency sessionsBike safety and maintenance workshops | BMCC, British Cycling, Thames Valley Police, Broken Spoke, Oxford Youth Arts Project, Broadribbs Cycles, Bicester Green OCC, CDC eco-Bicester, Parkwood Leisure Centre, CDC Sports Development, British Cycling | Uptake of Bicester Bike loansInterest in Bike fixing initiativesAwareness of local cycle routesBikes marked with Police Smart WaterNumbers undertaking trained in bikeability /cycle proficiency | **Output** - deliver 1 bike maintenance workshop and 1 cycling proficiency sessions **Outcome** – 20 residents have increase knowledge and skills of bike maintenance **Outcome** – 10 children and young people develop skills in cycling proficiency |
|  | Sustainable travel workshopsElectric Car Neighbourhood Test Drive Events | Fleetdrive Electric, E Car Club Partner Grayline coaches Bus Service Provider. | Awareness of electric cars and testing EV’sUptake of try before you buy initiativeCreation of Community Champions / sharing experiencesUptake of Community Car ClubAwareness of Bus Service and info available via ShimmyReduction on personal car use |  |
| **Creating a vibrant and resilient community** | All residents to sign up to a ‘Green Charter‘. A2Dominion will promote the concept of NW Bicester as a One Planet Community with strong identity to its new residents from the outset, with a community development and education programme to build social capital and cohesion and encourage sustainable lifestyles. An eco - pub, community centre and café to act as social hubs | IMB Development Workshops and welcome event | CDC and existing IMB members | Meeting other residents moving into the communityParticipation in the IMBAwareness of existing voluntary /community groupsEmergence of community action sub-groups e.g. allotment assoc. | **Outcome –** 20 residents feel belonging to the neighbourhood (social value of £63,492)**Outcome** – 10 resident are a member of a social group (social value of £14,982)**Outcome** – 5 number of residents regularly volunteering (social value of £12,954) |
|  | Supporting existing Bicester events: Bicester Big Lunch and Bicester Activities Day | Grassroots Bicester, Bicester Big Lunch Committee | Integration of NW Bicester and the wider TownIdentification of and promotion of volunteering opportunities  | **Output –** 40 resident participate in community activities |
|  | Active / healthy lifestyles and well being  | CDC Sports Development, Oxford City FC, BMCC, other sports associations in the town, Bicester Green Gym | Residents encouraged to lead healthy outdoor lifestyles  |  |
| **Wildlife and Biodiversity** | 40% of site to be open space. Achieve net biodiversity gain through new meadows and ponds, retaining and enhancing existing habitats, meadow turf garage roofs, river corridors and tree and shrub planting, use of bird boxes and bug hotels. Ecological landscape management plan created. | How to grow a wildlife friendly garden | Oxfordshire Wildlife Trust, Just Ask, local school provider | Participation in achieving and monitoring biodiversity Awareness of species and use of bug hotels etc.  | TBA |
| **Sustainable Home & Energy** | NW Bicester is to achieve true zero carbon status by building exemplary energy efficient homes (Code for Sustainable Homes Level 5) and commercial buildings, large scale use of rooftop photovoltaic panels and a district heating network of underground pipes. Hot water for this network will be supplied by a combined heat and power plant. Residents will be encouraged to be aware of their energy consumption via an in-home information system (The Shimmy). | Welcome to your home events and demosMaking the most of your Shimmy workshop | Carnego, BioRegional, Willmott Dixon, SSE, Silver, possible Solar PV panel supplier, Local provider of energy efficient white goods and kitchen appliances | Awareness and ability to use Shimmy.Awareness of energy system; including benefits, efficiency and how to use heating systems.Awareness of maintenance requirements for technologies in their home (and green meadow turf roofs) | **Output** – 91 Households will have the opportunity to increase awareness of development design features |
| **Healthy New Town** | The priorities and programme of activities for the Bicester Healthy New Town Programme are currently being agreed to tackle health issues including social isolation and physical inactivity. As these emerge A2Dominion, as one of the lead partners, will look to promote, deliver and evaluate the effect of such initiatives with the Elmsbrook Community.  | Use of Automated External Defibrillator with effective CPR Training Others TBA | Arrhythmia AllianceHealthy New Town Partner organisations | Residents informed and empowered to adopt patient activated health careActive residents Increased physical and mental well-being‘Your health’ digital advice and support via ShimmyVolunteer culture | **Output** – 10 Residents participate in workshop on AED**Output** – 10 Residents with increased awareness & knowledge of Heart Health |

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| 1. **APPENDICES AND LINKS TO A2D STRATEGIES AND PROGRAMMES**
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| Appendix 1 | The Vision for NW Bicester [U:\bicester\Community Development Plan\Appendices\App 1 - Vision for NW Bicester.pdf](file:///U%3A%5Cbicester%5CCommunity%20Development%20Plan%5CAppendices%5CApp%201%20-%20Vision%20for%20NW%20Bicester.pdf) |
| Appendix 2  | Stakeholder Report [Appendices\App 2 - LMO Development Stakeholder Interview Summary Report.pdf](file:///C%3A%5CUsers%5Clouise.caves%5CAppData%5CLocal%5CMicrosoft%5CWindows%5CTemporary%20Internet%20Files%5CContent.Outlook%5CQUAQJJZE%5CAppendices%5CApp%202%20-%20LMO%20Development%20Stakeholder%20Interview%20Summary%20Report.pdf) |
| Appendix 3  | Initial Management Body [Appendices\App 3 - IMB Structure.pdf](file:///C%3A%5CUsers%5Clouise.caves%5CAppData%5CLocal%5CMicrosoft%5CWindows%5CTemporary%20Internet%20Files%5CContent.Outlook%5CQUAQJJZE%5CAppendices%5CApp%203%20-%20IMB%20Structure.pdf) |
| Appendix 4 | One Planet Action Plan [Appendices\App 4 NW Bicester OPAP Summary 2015.pdf](file:///C%3A%5CUsers%5Clouise.caves%5CAppData%5CLocal%5CMicrosoft%5CWindows%5CTemporary%20Internet%20Files%5CContent.Outlook%5CQUAQJJZE%5CAppendices%5CApp%204%20NW%20Bicester%20OPAP%20Summary%202015.pdf) |
| Appendix 5 | Section 106 Requirements - Community Development Scheme  |
| Appendix 6  | Community Development resource structure chart [Appendices\APP 6 NW Bicester Resource Structure.pptx](file:///C%3A%5CUsers%5Clouise.caves%5CAppData%5CLocal%5CMicrosoft%5CWindows%5CTemporary%20Internet%20Files%5CContent.Outlook%5CQUAQJJZE%5CAppendices%5CAPP%206%20NW%20Bicester%20Resource%20Structure.pptx) |
| Appendix 7 | APP 7 NW Bicester Community Development Deliver Plan - Phase 1 |
|  | NW Bicester Employment and Training Strategy  |
|  | NW Bicester Travel Plan (part of 106 submission) |
|  | A2D neighbourhoods programme  |
|  | A2D Be Inspired programme  |
|  | A2D Employment and Training programme  |