

Bicester Hotel Golf and Spa
Management of the Retained Golf Course

Bicester Hotel Golf and Spa will operate an 18 tee nine green golf course in the near future alongwith a renewed driving range and practice area and Academy Par 3 Course to introduce young people into golf and coach the mature golfer in improving their golf.

BHGS will be looking to invest in an online booking system where members and guests will be able to book 9 Holes/18 Holes on their website / app. This will give an improved service and be similar to other forward-thinking clubs.

The reservations team will continue to take bookings for the course and also for the academy for golf break bookings which will include the playing of golf, spa treatments and overnight accommodation therefore continuing to bring guests and visitors into the Bicester aera.

For the Academy and Driving Range, again a booking system will be put in place where members and guests are able to book the academy course / driving range at the specific times around the junior programme and any lessons. The driving range will be available to all when it is not booked for the aforementioned uses.

To book Golf Lessons, Group Lessons and on the Course Lessons this can happen by direct email to the Club Professional or by contacting him via his Mobile Phone or Pro Shop phone.

Management of the tee times for golfers and slots available shall be as follows:

	Circuit 1 (1-9)	Circuit 2 (10-18)	Circuit 1 (1-9)	Circuit 2 (10-18)
tee times (8 mins apart)	1	08:00	10:00	12:00
	2	08:08	10:08	12:08
	3	08:16	10:16	12:16
	4	08:24	10:24	12:24
	5	08:32	10:32	12:32
	6	08:40	10:40	12:40
	7	08:48	10:48	12:48
	8	08:56	10:56	12:56
	9	09:04	11:04	13:04
	10	09:12	11:12	13:12
	11	09:20	11:20	13:20
	12	09:28	11:28	13:28
	13	09:36	11:36	13:36
	14	09:44	11:44	13:44
	15	09:52	11:52	13:52

a	Each tee time is available for up to 4 people at once (and below calculations assume this)
b	There are 15 tee times per 2 hour 'circuit'
c	An 18-hole booking involves playing two circuits (1 and 2)
d	A 9-hole booking involves one circuit (1 or 2)
e	A 9-hole booking for between 8:00 and 9:52 start or 12:00 and 13:52 must be on 'circuit 1'
f	A 9-hole booking for between 10:00 and 11:52 start or 14:00 and 15:52 start must be on 'circuit 2'
g	If 100% book 18-holes - up to 120 people per day
h	If 100% book 9-holes - up to 240 people per day
i	If 75% book 18-holes and resultant available slots are booked for 'circuit 2' - 90 x 18-holes and 60 x 9-hole = up to 150 people per day

notes:

- 1 this relates to an 8 hour start sheet with tee times between 08.00 and 16.00. Capacity is based on this time period.
- 2 start times may be available later than 16.00 should light be sufficient. Thereby capacity is increased beyond 120 players per day.
- 3 start times will be managed at the 1st/10th tee by a starter.
- 4 a ranger will manage flow on the golf course.
- 5 there will not be any case of two golfers playing a different circuit at any one time. Hence the alleged safety concerns are rebutted.
- 6 the capacity of the course (120 playing spots plus any related to twilight) aggregates to 840 per week or 43,680 on any one year between the hours of 08.00 and 16.00.
- 7 the useage of the existing 18 hole course is quoted at 16,000.
- 8 JA has evidenced an estimate of 20,000 rounds per year on the reconfigured golf course.
- 9 accordingly the present 18 hole course is operating at less than 20% capacity - 16,000/87,360.
- 10 the operation forecasted is 45% of capacity for the hours 08.00 to 16.00 - 20,000/43,680.